

LINCOLNSHIRE HEALTH AND WELLBEING BOARD

Open Report on behalf of NHS Lincolnshire Integrated Care Board

Report to	Lincolnshire Health and Wellbeing Board
Date:	28 March 2023
Subject:	NHS Joint Forward Plan

Summary:

The Health and Care Act 2022 requires the Lincolnshire Integrated Care Board (ICB) and their partner trusts to prepare a first Joint Forward Plan (JFP) before the start of the financial year.

For the first year, ICBs are required to publish and share the final plan by 30 June 2023. NHSE have developed and published guidance to support the ICB and partner trusts in undertaking this work. It sets out a flexible framework for JFPs to build on existing system strategies and plans, in line with the principles of subsidiarity.

NHS England will review and comment on draft JFPs and expect ICBs and their partner trusts to produce a first draft for consultation by 31 March 2023, with a view to publishing a final version by 30 June.

The guidance makes it clear that each system has significant flexibility to determine their JFP's scope as well as how it is developed and structured. At a minimum, it should describe how the ICB, and its partner trusts intend to arrange and/or provide NHS services to meet their population's needs.

Actions Required:

Note the following:

- The current position and the requirement for the NHS to develop a Joint Forward Plan
- The requirement to involve Health and Wellbeing Board (HWB) in preparing or revising the JFP.
- The need to share a draft with the HWB, and consulting with the HWB on whether the JFP takes proper account of each relevant joint local health and wellbeing strategy.

1. Background

The Health and Care Act 2022 requires the Lincolnshire Integrated Care Board (ICB) and their partner trusts to prepare a first Joint Forward Plan (JFP) before the start of the financial year.

For the first year, ICBs are required to publish and share the final plan by 30 June 2023. NHSE have developed and published [guidance](#) to support the ICB and partner trusts in this exercise. It sets out a flexible framework for JFPs to build on existing system strategies and plans, in line with the principles of subsidiarity.

NHS England will review and comment on draft JFPs and expect ICBs and their partner trusts to produce a first draft for consultation by 31 March 2023, with a view to publishing a final version by 30 June. The guidance doesn't explicitly reference Primary Care, but we recognise the importance of their involvement throughout the development of the document.

2. Requirements

In developing the JFP, ICBs have a statutory duty to have regard to the integrated care strategy, Joint Local Health and Wellbeing Strategies (JLHWBSs) and Joint Strategic Needs Assessments (JSNAs) when exercising any relevant functions. The JFP will also outline how objectives in the government mandate regarding the ambitions in the NHS Long Term Plan and NHS planning guidance will be addressed.

In developing the JFP the ICB are expected to work with their ICPs; primary care partners; local authorities; the voluntary, community and social enterprise sector; NHS collaboratives, networks and alliances; and people and communities.

ICBs and their partner trusts must review the JFP and either update or confirm it annually before the start of each financial year.

3. Guidance

The [guidance](#) was published by NHS England on the 23 December 2023. It outlines that each systems have significant flexibility to determine their JFP's scope as well as how it is developed and structured. At a minimum, it should describe how the ICB and its partner trusts intend to arrange and/or provide NHS services to meet their population's needs. This should include the delivery of universal NHS commitments, address ICSs' four core purposes and meet legal requirements.

The guidance includes a summary of legislative requirements that the JFP must meet and also outlines the statutory framework relating to the JFP and its relationship with other strategies and plans.

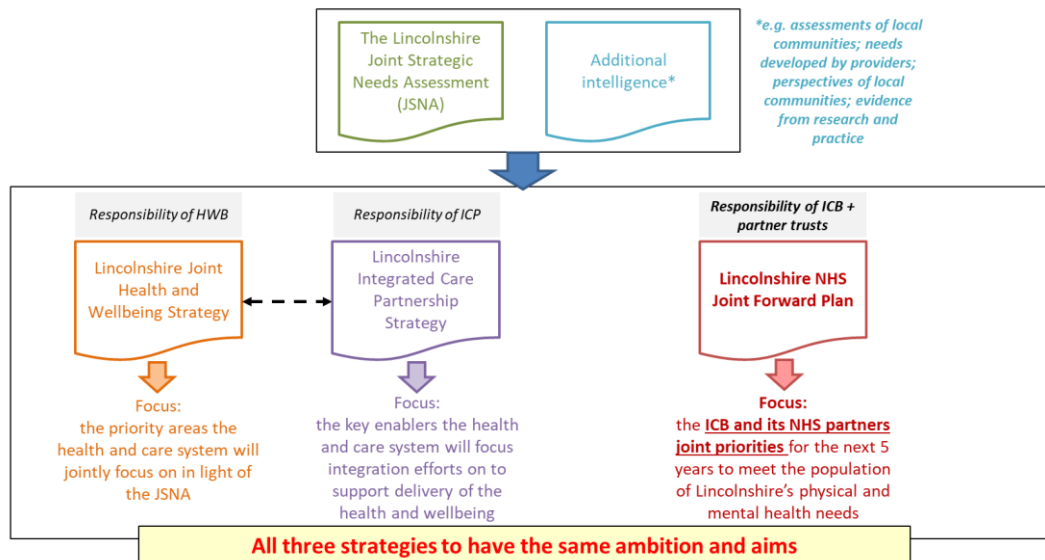
The three principles describing the JFP's nature and function are:

- Fully aligned with the wider system partnership's ambitions.
- Supporting subsidiarity by building on existing local strategies and plans as well as reflecting the universal NHS commitments.
- Delivery focused, including specific objectives, trajectories and milestones as appropriate.

4. Planned Approach in Lincolnshire

The aim is to produce a 5-year NHS plan that describes the vision for the NHS in Lincolnshire and how it will be delivered. The 5-year plan sits alongside and complements the ICP Strategy which lays out how we will work together to improve the health of the population in Lincolnshire.

Relationship between NHS Lincolnshire JFP and Lincolnshire HWBS and ICPS



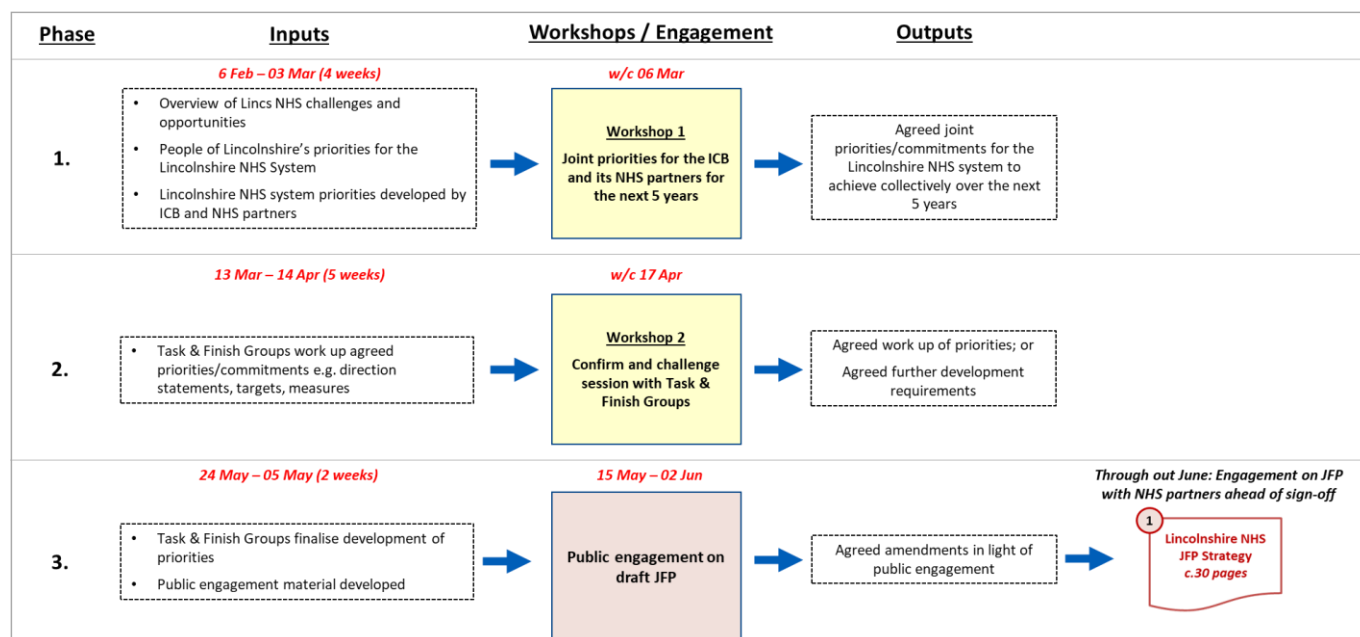
The intention is to go through an open process with the people and communities of Lincolnshire, NHS partners, and wider system partners to ensure the JFP identifies how NHS services will meet the population's physical and mental health needs over the next five years.

The ambition is for this document to be approximately 30 pages in length and be easy to read and understand.

The expectation is that the main public facing document will be underpinned by several key documents as follows:

- Legal Duties and Responsibilities – Developed by June 2023
 - Clarifying how the legal duties are met within the system and who is responsible for them
- Delivery Plans – Developed July to September 23
 - 5-year transformation and improvement roadmap for all key programmes, articulating the proposed future state, benefits and outcomes
- Activity, Workforce, Financial and Capital Plans - Developed October to December 23
 - 5-year projections for activity, workforce, finance and capital, including demand & capacity modelling

5. Overview of approach to developing Lincolnshire NHS JFP



To ensure an inclusive and coproduced approach to develop the Joint Forward Plan, a Steering Group has been established with membership from the ICB, NHS partners, LCC, Healthwatch and residents. The steering group's role is to:

- Be a partner in developing the Lincolnshire NHS Joint Forward Plan, not a participant.
- Inform, shape and own the process for developing the JFP.
- Champion the development of the JFP within organisations and with stakeholders
- Facilitate inputs to the JFP from organisations and stakeholders.

A workshop was held on the 8 March to agree the NHS system strategic priorities and commitments for the next five years (aligned to agreed ICS ambition and aims). To ensure the workshop achieves its objective, targeted work has been undertaken with the public and NHS organisations to help develop a long list of potential priorities.

Sessions have been run with each NHS organisations executive team, the Clinical Care Directorate, and the Primary Care Advisory Group to gain a range of views on what the key priorities should be. Healthwatch and NHS Engagement Team have also carried out number of activities to gain an understanding of the public's view's which is summarised in Appendix A; activities include:

- Two Healthwatch run webinars
- Healthwatch online survey - 1028 responses
- 20 engagement events attended across Lincolnshire, talking to 254 people
- Engagement sent to over 9000 people
- Engagement sent to over 13,000 staff through organisation comms
- Shared via other partner organisations
- Attended community events across Lincolnshire to target people who do not usually engage with the NHS
- Focussed on areas with high levels of deprivation and health inequalities
- Supported patients to get involved who would not be able to access the survey online
- 388 responses to the Experiences of Care survey

Following the workshop, Working Groups have been established to develop the agreed priorities and core commitments further (e.g. direction statements, measures, targets). The aim will be to hold a second workshop for the working groups to present their high-level plans. The second workshop will be a 'confirm and challenge' session to test the key priorities and the planned approach over the next 5 years.

Following the second workshop the Joint Forward Plan will be developed sufficiently to allow a targeted public engagement activity to be undertaken ahead of presenting the plan to the Health and Wellbeing Board in June. Feedback from these processes will inform the final document which will be shared with NHSE and presented to Trust and ICB Boards.

6. Joint Strategic Needs Assessment and Joint Local Health & Wellbeing Strategy

The Council, NHS Lincolnshire Integrated Care Board and the Lincolnshire Integrated Care Partnership must have regard to the Joint Strategic Needs Assessment (JSNA) and Joint Local Health and Wellbeing Strategy (JLHWS).

The JSNA and JHWS will be used to inform the development of the Joint Forward Plan
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7. Conclusion

The Health and Wellbeing Board are asked to note the requirements and approach to develop the NHS Joint Forward Plan and the request to present the plan to the Board in June.

8. Consultation

Targeted engagement has taken place with the public as described in the report and detailed in Appendix B. The plan is to run further engagement activities in May.

9. Appendices

These are listed below and attached at the back of the report	
Appendix A	Lincolnshire NHS Strategy 5 Year Plan Communications and Engagement Activity Report

10. Background Papers

Background paper	Where it can be accessed
B1940 Guidance on Developing the Joint Forward Plan December-2022	https://www.england.nhs.uk/publication/joint-forward-plan/

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